

Defense News Top 100 for 2009

Revenue figures are in millions of U.S. dollars. Currency conversions for non-U.S. firms calculated using average market conversion rates over each firm's fiscal year to mitigate the effects of currency fluctuations.

Rank	Company	Leadership	Country	Last Year's Rank	2009 Defense Revenue	2008 Defense Revenue	% defense revenue change	2009 Total Revenue	% of Revenue from Defense
1	Lockheed Martin	Robert Stevens, Chairman and CEO,	U.S.	1	42,025.70	39,739.80	5.8	45,189.00	93
2	BAE Systems	Ian King, CEO	U.K.	2	33,418.80	32,708.70	2.2	35,094.10	95.2
3	Boeing	W. James McNerney, Chairman, President and CEO,	U.S.	3	31,932.00	31,082.00	2.7	68,281.00	45.9
4	Northrop Grumman	Wes Bush, President and CEO,	U.S.	4	30,656.90	26,579.00	15.3	33,755.00	90.8
5	General Dynamics	Jay Johnson, Chairman and CEO,	U.S.	5	25,904.60	22,854.00	10.3	31,981.00	81
6	Raytheon Company	William Swanson, Chairman and CEO	U.S.	6	23,139.30	21,551.80	7.6	24,881.00	93
7	EADS	Louis Gallois, CEO	Netherlands	7	15,013.70	16,208.40	7.4	59,711.80	25.1
8	Finmeccanica	Pierfrancesco Guarguaglini, Chairman and CEO	Italy	9	13,332.10	10,219.50	30.5	24,345.20	52.6
9	L-3 Communications	Michael Strianese, Chairman, President and CEO	U.S.	8	13,014.00	12,159.00	7	15,615.00	83.3
10	United Technologies	Louis Chenevert, Chairman and CEO	U.S.	10	11,100.00	9,975.80	11.3	52,920.00	21
11	SAIC	Walt Havenstein, CEO	U.S.	12	8,400.00	7,661.00	9.6	10,846.00	77.4
12	Thales	Luc Vigneron, Chairman and CEO	France	11	8,032.00	7,944.10	1.1	17,988.10	44.7
13	ITT	Steven Loranger, Chairman, President and CEO	U.S.	13	6,097.50	6,094.10	0.1	10,904.50	55.9

14	KBR	William Utt, Chairman, President and CEO	U.S.	14	5,410.20	6,674.40	10.9	12,105.00	44.7
15	Honeywell	David Cote, Chairman and CEO	U.S.	15	5,382.00	5,313.00	1.3	30,908.00	17.4
16	Booz Allen Hamilton	Ralph Shrader, Chairman and CEO	U.S.	22	4,299.00	3,575.00	20.3	5,100.00	84.3
17	CSC	Michael Laphen, Chairman, President and CEO	U.S.	21	4,203.30	3,800.00	10.6	16,739.90	25
18	GE Aviation	David Joyce, President and CEO	U.S.	18	4,200.00	4,200.00	0	18,700.00	22.5
19	URS	Martin Koffel, CEO	U.S.	24	3,483.30	3,370.00	3.3	9,249.10	37.7
20	DCNS	Patrick Boissier, Chairman and CEO	France	25	3,355.00	3,686.30	9	3,355.00	100
21	Textron	Scott Donnelly, President and CEO	U.S.	23	3,300.00	3,400.00	2	10,500.00	31.4
22	Almaz-Antei	Vladislav Menshikov, Director	Russia	16	3,263.00	4,335.20	-24.7	3,666.30	89
23	Rolls-Royce	Sir John Rose, CEO	U.K.	17	3,146.90	3,131.00	0.5	16,304.70	19.3
24	Safran	Jean-Paul Herteman, Président du directoire	France	27	3,067.70	3,037.90	1	14,569.00	21.1
25	Navistar Defense	Daniel Ustian, Chairman, President and CEO	U.S.	19	2,885.00	4,000.00	27.9	11,569.00	24.9
26	Mitsubishi Heavy Industries	Hideaki Omiya, President	Japan	26	2,833.10	3,138.20	-9.7	26,684.30	10.6
27	ATK	Mark DeYoung, President and CEO	U.S.	29	2,740.00	2,850.00	-3.9	4,807.70	57
28	Elbit Systems	Joseph Ackerman, President and CEO	Israel	32	2,690.80	2,506.10	10.8	2,832.40	95
29	Harris	Howard Lance, Chairman, President and CEO	U.S.	33	2,686.70	2,465.70	8.9	5,000.00	53.7
30	Rheinmetall	Klaus Eberhardt, CEO	Germany	31	2,646.60	2,668.70	0.8	4,768.90	55.5
31	Oshkosh	Robert Bohn, Chairman and CEO	U.S.	41	2,594.80	1,891.90	37.2	5,695.20	45.6
32	Rockwell Collins	Clay Jones, Chairman, President and CEO	U.S.	34	2,579.00	2,366.00	9	4,470.00	57.7

33	DynCorp International	William Ballhaus, President and CEO	U.S.	NR	2,381.90	1,850.90	28.7	3,585.30	66.4
34	Bechtel	Riley Bechtel, Chairman and CEO	U.S.	36	2,297.50	2,202.90	4.3	30,800.00	7.5
35	Cobham	Andy Stevens, CEO	U.K.	43	2,266.40	1,630.20	39	2,944.00	77
36	Israel Aerospace Industries	Itzhak Nissan, President and CEO	Israel	35	2,234.00	2,203.00	1.4	2,881.00	77.5
37	Babcock International Group	Peter Rogers, CEO	U.K.	46	2,138.70	2,117.20	1	3,016.10	70.9
38	CACI International	Paul Cofoni, President and CEO	U.S.	44	2,078.30	1,807.50	15	2,730.20	76.1
39	Saab	Hakan Buskhe, President and CEO (as of 9/1)	Sweden	28	2,014.60	2,957.40	-31.9	2,424.90	83.1
40	Goodrich	Marshall Larsen, Chairman, President and CEO	U.S.	45	2,005.80	1,794.00	11.8	6,686.00	30
41	Hindustan Aeronautics	Ashok Nayak, Chairman	India	48	1,999.50	1,641.20	21.8	2,182.10	91.6
42	Mitsubishi Electric	Kenichiro Yamanishi, President and CEO	Japan	49	1,968.80	1,555.10	26.6	36,135.20	5.4
43	ManTech International	George Pedersen, Chairman and CEO	U.S.	47	1,919.30	1,754.90	9.4	2,020.30	95
44	QinetiQ Group	Leo Quinn, CEO	U.K.	30	1,795.40	2,032.30	11.7	2,599.40	69.1
45	Hewlett-Packard	Mark Hurd, Chairman, President and CEO	U.S.	NR	1,751.10	2,027.10	-13.6	114,552.00	1.5
46	Krauss-Maffei Wegmann	Frank Haun, President and CEO	Germany	39	1,722.10	2,059.20	16.4	1,722.10	100
47	Rafael Advanced Defense Systems Ltd.	Yedidia Yaari, President and CEO	Israel	51	1,607.00	1,528.00	5.2	1,607.00	100
48	Serco	Edward Casey, Chairman and CEO	U.K.	52	1,597.00	1,446.60	10.4	6,215.60	25.7
49	Aviation Holding Co. Sukhoi	Mikhail Pogosyan, Director	Russia	40	1,522.00	2,039.20	25.4	1,640.00	92.8
50	Singapore Technologies Engineering Ltd	Tan Pheng Hock, President and CEO	Singapore	54	1,451.30	1,247.90	16.3	3,819.30	38
51	Samsung Techwin	ChangSuk Oh, President and CEO	South Korea	71	1,374.00	746.5	84.1	3,085.70	44.5
52	General Atomics	J. Neal Blue, Chairman and CEO	U.S.	57	1,369.80	1,065.50	28.6	NA	NA
53	Dassault Aviation	Charles Edelstenne, Chairman and CEO	France	38	1,366.50	2,118.40	35.5	4,770.30	28.6

54	Nexter	Luc Vigneron, Chairman and CEO	France	69	1,236.90	766	61.5	1,236.90	100
55	Kawasaki Heavy Industries	Satoshi Hasegawa, President	Japan	50	1,123.90	1,529.10	26.5	12,645.90	8.9
56	Irkut	Oleg Demchenko, Director	Russia	56	1,103.70	1,149.80	-4	1,161.80	95
57	Kongsberg	Walter Qvam, CEO	Norway	66	1,059.80	755.3	40.3	2,208.20	48
58	GKN	Marcus Bryson, CEO	U.K.	72	1,052.10	1,077.70	-2.4	6,575.80	16
59	Force Protection	Michael Moody, Chairman, President and CEO	U.S.	53	977.1	1,326.30	26.3	977.1	100
60	Jacobs Engineering	Craig Martin, President and CEO	U.S.	62	971.7	1,008.00	3.6	11,467.40	8.5
61	Indra	Javier Monzón, Chairman	Spain	59	950.9	1,005.90	-5.5	3,504.50	27.1
62	Bharat Electronics	Ashwani Kumar Datt, Chairman and Managing Director	India	74	916	855	7.1	1,101.20	83.2
63	Tactical Missiles	Boris Obnosov, Director	Russia	55	910.9	1,152.60	-21	990.1	92
64	Fluor	Alan Boeckmann, Chairman and CEO	U.S.	61	871.5	777.7	12.1	21,990.30	4
65	Ruag	Lukas Braunschweiler, CEO	Switzerland	68	844.9	778.9	8.5	1,566.10	54
66	VSE	Maurice Gauthier, President and CEO	U.S.	65	840.3	831.7	1	1,014.60	82.8
67	ARINC	John Belcher, Chairman and CEO	U.S.	75	833.5	702.8	18.6	1,243.90	67
68	Ultra Electronics Holdings	Douglas Caster, CEO	U.K.	73	815.4	736	10.8	1,019.20	80
69	Russian Helicopters	Andrei Shubitov, Director	Russia	64	813.8	845.1	-3.7	1,820.50	44.7
70	Meggitt	Terry Twigger, CEO	U.K.	63	810.2	839.1	-3.4	1,800.50	45
71	Uralvagonzavod	Oleg Siyenko, Director	Russia	80	801.5	646.8	23.9	1,144.00	70.1
72	NEC	Nobuhiro Endo, President (Representative Director)	Japan	58	778.6	981.4	-20.7	38,613.30	2
73	Chemring	David Price, CEO	U.K.	87	778.0.9	688.1	14.2	785.9	100

74	Teledyne Technologies	Robert Mehrabian, Chairman, President and CEO	U.S.	70	777.8	754.5	3.1	1,765.20	44.1
75	RSK MiG	Mikhail Pogosyan, Director	Russia	NR	762.5	N/A	N/A	770.2	99
76	Curtiss-Wright	Martin Benante, Chairman and CEO	U.S.	77	759	663	14.5	1,810.00	41.9
77	CAE	Marc Parent, President and CEO	Canada	79	742.7	649.4	14.4	1,401.80	53
78	Alion Science and Technology	Bahman Atefi, Chairman and CEO	U.S.	82	737.2	660.4	11.6	802.2	91.9
79	Battelle	Jeffrey Wadsworth, President and CEO	U.S.	67	737	794	-7.2	5,600.00	13.2
80	Fincantieri	Giuseppe Bono, CEO	Italy	86	735.4	584.5	25.8	4,558.90	16.1
81	Agility	Tarek Sultan, Chairman and Managing Director	Kuwait	37	715.5	2,200.00	-67.5	1,705.40	42
82	Cubic	Walter Zable, Chairman	U.S.	83	709.8	607.8	16.8	1,016.70	69.8
83	Diehl Stiftung	Thomas Diehl, President and CEO	Germany	60	690	911.3	-24.3	2,928.30	23.6
84	Patria	Heikki Allonen, President and CEO	Finland	81	662	676.4	-2.1	752.3	88
85	FLIR	Earl Lewis, Chairman, President and CEO	U.S.	85	655.3	600	9.2	1,147.10	57.1
86	Aselsan	Cengiz Ergeneman, General Manager	Turkey	93	643.1	515.3	24.8	669.3	96.1
87	Day & Zimmermann	Harold Yoh, Chairman and CEO	U.S.	88	637	548.3	16.2	2,100.00	30.3
88	Korea Aerospace Industries	Hong Kyung, Kim, President and CEO	South Korea	94	622.2	584.5	6.4	856.5	72.6
89	AAR	David Storch, Chairman and CEO	U.S.	90	614.1	518.8	18.4	1,424.00	43.1
90	SRA International	Stanton Sloane, President and CEO	U.S.	76	559.9	669.1	-16.3	1,540.70	36.3
91	Sevmash	Nikolai Kalistratov, Director	Russia	NR	534.4	432.4	23.6	668	80
92	Fujitsu	Masami Yamamoto, President and Representative Director	Japan	95	533.4	442.7	20.5	5,028.20	10.6

93	Nammo	Edgar Fossheim, President and CEO	Norway	91	513.8	466	10.3	549.6	93.5
94	MMPP Salyut	Yury Yelisseyev, Director	Russia	NR	494.7	444.2	11.4	521.3	94.9
95	Embraer	Frederico Fleury Curado, President and CEO	Brazil	92	480.4	530.1	-9.4	5,474.40	8.8
96	SRC/SRCTec	Robert Roberts, President and CEO	U.S.	NR	471	348.1	35.3	483	97.5
97	Israel Military Industries	Avi Felder, President and CEO	Israel	78	465.0	660	-29.5	500	93
98	Accenture	William Green, Chairman and CEO	Ireland	98	453	400	13.3	21,580.00	2.1
99	M.C. Dean	William Dean, President and CEO	U.S.	NR	445.0	N/A	N/A	642.5	87.5
100	Hyundai Rotem	Yeo-Sung Lee, Executive Vice Chairman and CEO	South Korea	97	407.9	415.2	-1.8	2,149.50	19

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